Colorado State University Department of Construction Management

Report on 2022 Two-year Complete SLO Review

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Summary of the ACCE Assessment of the Construction Management Undergraduate Program

The Assessment Plan of the Bachelors of Science (B.S.) in Construction Management program at Colorado State University ensures continuous improvement of the program and its effectiveness in preparing students for the employment within the construction industry. Our program uses the following American Council for Construction Education (ACCE) Student Learning Outcomes (SLOs) to assess student learning.

- 1. Create written communications appropriate to the construction discipline.
- 2. Create oral presentations appropriate to the construction discipline.
- 3. Create a construction project safety plan.
- 4. Create construction project cost estimates.
- 5. Create construction project schedules.
- 6. Analyze professional decisions based on ethical principles.
- 7. Analyze construction documents for planning and management of construction processes.
- 8. Analyze methods, materials, and equipment used to construct projects.
- 9. Apply construction management skills as a member of a multi-disciplinary team.
- 10. Apply electronic-based technology to manage the construction process.
- 11. Apply basic surveying techniques for construction layout and control.
- 12. Understand different methods of project delivery and the roles and responsibilities of all constituencies involved in the design and construction process.
- 13. Understand construction risk management.
- 14. Understand construction accounting and cost control.
- 15. Understand construction quality assurance and control.
- 16. Understand construction project control processes.
- 17. Understand the legal implications of contract, common, and regulatory law to manage a construction project.
- 18. Understand the basic principles of sustainable construction.
- 19. Understand the basic principles of structural behavior.
- 20. Understand the basic principles of mechanical, electrical, and piping systems.

Assessment Tools for Measuring SLOs

Each SLO is assessed by at least one Direct Assessment tool and at least one Indirect Assessment tool. Direct Assessment is conducted via the assessments tools such as exams, assignments, presentations, and quizzes used in the specific required courses in which particular SLOs are assessed. For the Indirect Assessment, we use the Senior Exit Survey and Employer Survey. Senior Exit survey is conducted at the end of semester while the Employer Survey is distributed at the Fall and Spring Career Fairs. Data collection for both the Direct and Indirect assessments is conducted on a semester-basis, that is, in the fall and spring semesters. The collected data are evaluated by the Assessment Committee at the end of each collections cycle, while the complete review of the SLOs occurs every two years for all 20 SLOs.

Curriculum Mapping of 20 ACCE SLOs in the required CM courses (DA) and Indirect Assessment Tools (IA)

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Performance Criteria for Student Learning Outcomes (SLOs)

We established performance criteria (targets) for each assessment tool that is used to assess specific SLOs. For the Direct Assessment tools (e.g. exams, assignments, quizzes, presentations) used to measure 20 SLOs the performance criteria differ for each assessment tool. They are expressed in a format of 'percent of students meeting the specific target' (e.g. "80% of students will earn 80% or higher"). For the Indirect Assessment tools, the following targets are used for Senior Exit Survey (80% of students thought they were moderately, very or extremely prepared for a specific SLO) and for Employer Survey (80% of the employers thought our students that they hired in last two years were moderately, very or extremely prepared for a specific SLO).

Evaluation Methodology for Direct Assessment SLO Data

Direct Assessment SLO data are reviewed by the Assessment Committee at the end of Fall and Spring semesters for the completion of the data and identification of the SLOs for which the targets (performance criteria) are not met. The Assessment Committee keeps track of these notes and then reviews them at the end of the two-year period during the complete review of SLOs. The two-semester SLO data (e.g. Spring and Fall in a calendar year) are presented in an annual report that is posted on the Department website and shared with other stakeholders (e.g. students, Professional Advisory Development Board (PADB), public) and also discussed with the faculty in the Department's regular meetings in Spring. A complete assessment review of SLO data is performed every two years when we analyze the courses in general, SLOs assessed in courses, assessment tools used to measure SLOs achievement (such as assignments, quizzes, exams, etc.), the expected SLO performance criteria (targets), and determine action items to address SLOs as needed and how a particular course could be improved. If corrective action is needed based on the complete review, changes are made at the two-year time interval.

Evaluation Methodology for Indirect SLO Assessment Data

The Indirect SLO Assessment data collected via Senior Exit Survey and Employer Survey are evaluated every semester by the Assessment Committee. If the expected targets are not met, the Committee discusses the potential reasons. The annual report prepared by the Assessment Committee Chair summarizes the two-semester Indirect SLO data (e.g. Spring and Fall in a calendar year) and is posted on the Department website and, therefore, shared with other stakeholders (e.g. students, Professional Advisory Development Board (PADB), public). Annual evaluation of the data is done by discussing the annual report with the faculty and staff in the Department's regular meetings in Spring. A complete review for SLO indirect assessment data is performed by the assessment committee every two years in January. If there is a need to complete an additional review (e.g. some targets are not met) the committee reaches out to industry (that is, the PADB or the Curriculum Committee of the PADB).

Executive Summary of Two-year Complete SLO Review January 13 and 14, 2022

Per Department of Construction Management Quality Improvement Plan (QIP) for the continuous improvement of our undergraduate program, a complete review of 20 Student Learning Outcomes (SLOs) is performed every two years (that is, four semesters) in order to evaluate collected SLO data.

We conducted the second two-year complete review on January 13 and 14, 2022 including the collected assessment data for the following four semesters: Spring 2020, Fall 2020, Spring 2021 and Fall 2021. The Assessment Committee met with the faculty that have previously taught, will be teaching, or potentially could teach the courses in which the 20 SLOs are assessed. The committee asked faculty to review the past, four-semester, SLO data collected for the courses before the meeting and then during the meeting discuss and provide feedback on the following questions:

- 1. Are there any concerns or issues with the current SLOs assigned to the course? If Yes what and why?
- 2. Are the current SLO assignments working? If No what should be changed and why?
- 3. Are the current SLO targets appropriate? If No what should be changed and why?
- 4. Even if course targets are met how will faculty address and document continual course improvement?
- 5. Is there an existing assessment or could an individual assessment be added to the course that could address any of the followings SLOs:
 - a) SLO3: Create a construction project safety plan.
 - b) SLO 6: Analyze professional decisions based on ethical principles.
 - c) SLO14: Understand construction accounting and cost control.

The Assessment Committee reviewed 19 courses in which the SLOs are assessed and decided together with the faculty teaching these 19 courses:

- If the existing SLOs in a course should be kept or need to be removed (e.g. a course does not
 reflect or assess well this SLO or SLO is covered better in another course), or a new SLO needs to
 be added to a course.
- If the existing SLO assignment (i.e. assessment tool) needs to be modified or removed, or if a
 different existing assignment should be used to assess a specific SLO; if the existing assignment
 is at the level of Bloom Taxonomy required by an SLO; or if a new assignment needs to be
 created and added to assess either the existing SLO or the newly added SLO.
- If the existing SLO targets need to be modified and, if so, what the new targets should be.
- Even in the case the existing SLOs are appropriate for a course and the existing assignments are working, what additional improvements of the course could be made (such as keeping it up-todate).

After the meeting, the meeting notes taken by the Assessment Committee member were posted on the Department's P: drive and faculty were asked to review these notes for accuracy.

This course review meeting provided an opportunity to analyze the courses in general, SLOs assessed in courses, assessment tools used to measure SLOs achievement (such as assignments, quizzes, exams, etc.) and the expected SLO performance criteria (targets). Based on this analysis, we also determined action items as needed to address any concerns related to SLOs.

In addition, the Assessment Committee reviewed the SLO Matrix to ensure that all the decisions made during the SLO review with faculty are reflected in the matrix (such as adding or removing SLOs from specific courses). During this review the committee also double checked that every SLO is assessed with at least one direct assessment tool.

In the 2022 complete SLO review meeting, it was decided to start using Alumni Survey as an indirect assessment tool too. Alumni survey is done every five years and their analysis will begin in Fall 2022.

The following pages show 20 SLO data, instructor rationale for targets not met, and action items.

SLO₁

Create Written Communications Appropriate to the Construction Discipline

This SLO is assessed with three direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

S	LO 1	Create written con discipline	nmunications appropria	ate to the construction	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Faii
	CON 151	Construction Materials and Methods	Concrete Failures Assignment	80% of students will earn 70% or higher	90.5%	82.9%	92.38%	92.74%
	CON 465	Construction Management Professional Practice	Contract Type Proposal	80% of students will earn 80% or higher	88.6%	82.4%	96.97% 7 5.8% 91.44% 9	76.14%
DA	CON 469	Soil Mechanics for Construction	Geotechnical Report/Lab Report	80% of students will earn 80% or higher	Faculty retired and did not provide data, COVID	96.8%		94.05%
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	98.3%	99.1%	94.4%	96.5%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	96.7%	100.0%	94.1%	100.0%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 465, Fall 2021, Contract Type Proposal: Several students provided good work, however they exceeded the word count and/or page count which landed them with a 70% on the assignment.

Action Items:

CON 151, January 2022 two-year review: SLO assessment tools were reviewed in the January 2022 two-year review meeting and it was decided to use new assignment (Concrete Forensics Scenario) instead of Concrete Failures Assignment to assess SLO 1. Target for this assignment will be determined based on the students' performance in Spring 2022 since this is the first time this new assignment will be used for assessing SLO 1 in CON 151.

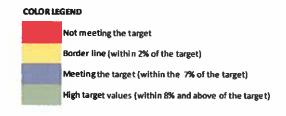
CON 465, January 2022 two-year review: No action was made in Fall 2021, targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets. The target was not met only in Fall 2021.

SLO₂

Create Oral Presentations Appropriate to the Construction Discipline

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

S	LO 2	Create oral preser	ntations appropriate to	the construction discipline	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
DA	CON 317	Safety Management	Safety Moment (Briefings)	80% of students receive 90% or better (from SP 18 - Fall 19) 80% of students will earn 80% or higher (since SP 20)	100.0%	92.4%	73.86%	91.00%
	CON 465	Construction Management Professional Practice	RFP Proposal presentation	80% of students will earn 80% or higher	Not measured, the assessment tool added in FA 20	98.2%	97.30%	89.91%
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	98.3%	98.2%	91.7%	98.8%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	86.2%	100.0%	100.0%	100.0%



Rationale for targets not met:

CON 317, Spring 2021, Safety Moment (Briefings): CON 317: Just a very challenging semester for student engagement. Poor attendance, poor participation, generally there were more students who struggled with the material, even though material delivery had been proven in prior semester, even with Covid requirements for hybrid delivery.

Action Items:

CON 317, January 2022 two-year review: No action was made in Fall 2021. Instructor does not feel this assignment best fits purpose of SLO, difficult having enough time for all students, does not have enough room in the class to make this work the way it should. It was decided to remove SLO 2 and, therefore, not use Safety Moment assignment to assess SLO 2 in CON 317.

CON 365, January 2022 two-year review: We will explore if SLO 2 could be assessed in CON 365, effective Fall 2022. It is currently also assessed in CON 465 but we would like to assess it in at least one more course.

CON 367, January 2022 two-year review: Instructors of CON 367 agreed to explore if SLO 2 could be assessed in CON 367, effective Fall 2022. It is currently also assessed in CON 465 but we would like to assess it in at least one more course.

SLO₃

Create a Construction Project Safety Plan

This SLO is assessed with one direct assessment (DA) measure and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

S	LO 3	Create a construc	tion project safety plan		2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
DA	CON 317	Safety Management	Individual Project Safety Plan	80% of students receive 90% or better (from SP 18 - Fall 19) 80% of students will earn 80% or higher (since SP 20)	84.2%	86.1%	79.17%	75.72%
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	93.2%	96.5%	90.3%	96.5%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	82.6%	100.0%	100.0%	92.3%

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	Meeting the target (within the 7% of the target)
	High target values (within 8% and above of the target)

Rationale for targets not met:

CON 317, Spring 2021, Individual Project Safety Plan: Just a very challenging semester for student engagement. Poor attendance, poor participation, generally there were more students who struggled with the material, even though material delivery had been proven in prior semester, even with Covid requirements for hybrid delivery.

CON 317, Fall 2021, Individual Project Safety Plan: Poor attendance and engagement.

Action Items:

CON 317, January 2022 two-year review: No action was made in Spring 2021 and Fall 2021. Targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets. The actual values were slightly below the target in Spring 2021, and within 5% of the target in Fall 2021.

CON 366, January 2022 two-year review: SLO 3 assessment process/tools were reviewed during the January 2022 two-year review meeting and it was decided to develop a new assessment tool (Crane Safety Plan) to assess SLO 3 in CON 366 in addition to assessing it in CON 317, effective Spring 2022.

SLO₄

Create Construction Project Cost Estimates

This SLO is assessed with three direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

S	LO 4	Create construction	project cost estimate	S	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	fall	Spring	Fall
DA	CON 360	Electrical Systems in Construction	Electrical Project #2 CHS (Estimate)	80% of students will earn 80% or higher	94.5%	New faculty, COVID semester, no data submitted	100.00%	86.56%
	CON 365	Construction Estimating	Project #2 Change Order Estimate	80% of students will earn 80% or higher	71.5%	73.8%	85.14%	89.17%
Type	CON 366	Construction Equipment and Methods	Dozer-Scraper Production	85% of students will earn 80% or higher	100.0%	88.2%	94.92%	91.07%
DA	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	100.0%	93.9%	85.14% 89.17% 94.92% 91.07% 88.9% 92.9%	
	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	80.0%	82.6%	100.0%	86.7%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 365, Spring 2020, Project #2 Change Order Estimate: Some students were confused due to the online instruction (COVID).

CON 365, Fall 2020, Project #2 Change Order Estimate: We were virtual by this point and several students seemed disengaged (COVID).

Action Items:

CON 365, January 2022 two-year review: No action was made in Spring 2020 and Fall 2020, targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

SLO₅

Create Construction Project Schedules

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

S	LO 5	Create construction	project schedules		2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
21	CON 366	Construction Equipment and Methods	Equipment cycle times	85% of students will earn 80% or higher	100.0%	93.4%	96.61%	96.65%
DA	CON 461	Construction Scheduling	Exam 1	80% of students will earn 80% or higher	88.2%	54.0%	96.61% 5	76.17%
	Senior Stu	ident Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	94.9%	88.6%	80.6%	91.8%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	66.7%	87.0%	100.0%	100.0%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 461, Fall 2020, Exam 1: COVID. The exam was set up to be taken online in Canvas, which was difficult to set up in a similar fashion to an in-person exam. Also, exam was open book and open note, but seemed like students did not study and only took a portion of the allotted time to complete the exam. Different situation than previous in-person semesters.

CON 461, Spring 2021, Exam 1: Online exam due to COVID-19. Students did not use the entire time allotted.

CON 461, Fall 2021, Exam 1: COVID and hybrid delivery of the course.

Action Items:

CON 461, January 2022 two-year review: No action was made in Fall 2020, Spring 2021, Fall 2021. Targets were reviewed in the January 2022 two-year review meeting. It was concluded that target for Exam 1 was set too high (80% of students receive 80% or better) and was not reflective of student

performance. Target was changed to: 75% of students receive 80% or better, effective Spring 2022. Regarding the assessment tool, CPM schedule was included in Exam 1.

Indirect Assessment, Semiannual Review in October 2021: Senior Exit Survey data meet the expected targets. There are no concerns, and thus, no action items at this time. For the Employer Survey, the target was not met in Spring 2020 when we assessed it for the first time, but after that we noticed upward trends of the values.

SLO₆

Analyze Professional Decisions Based on Ethical Principles

This SLO is assessed with one direct assessment (DA) measure and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

S	LO 6	Analyze profession	nal decisions based on	ethical principles	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	fall
DA	CON 367	Construction Contracts/Project Administration	Ethical Dilemma Homework Assignment	90% of students will earn 80% or higher	100.0%	100.0%	98.96%	96.43%
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	96.6%	97.4%	95.8%	95.2%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	92.6%	100.0%	100.0%	100.0%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Action Items:

CON 367, January 2022 two-year review: SLO 6 assessment tool and targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same assignment and targets.

CON 465, January 2022 two-year review: Instructor of CON 465 agreed to explore if SLO 6 could be assessed in CON 465, effective Fall 2022. It is currently assessed in CON 367 but we would like to assess it in at least one more course.

Analyze Construction Documents for Planning and Management of Construction Processes

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

S	LO 7	Analyze construct construction process	100000000000000000000000000000000000000	ning and management of	2020	2020	2021	2021
DA	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	fall
	CON 265	Plan Reading and Quantity Survey	Final Comprehensive Exam (subset of documents related questions)	80% of students will earn 80% or higher	97.9%	94.9%	97.17%	76.25%
	CON 351/353	Construction Field Management / Field Management for Construction	Site Logistics Plan (Since SP20)	75% of students will earn 80% or higher	65.8%		81.65%	75.31%
	Senior Stu	ident Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	96.6%	98.2%	98.6%	100.0%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	88.5%	100.0%	100.0%	100.0%

Not meeting the target Border line (within 2% of the target)

Meeting the target (within the 7% of the target)

High target values (within 8% and above of the target)

Rationale for targets not met:

CON 351/353, Spring 2020, Site Logistics Plan: Some students experienced issues with software due to virtual teaching.

CON 265, Fall 2021, Final Comprehensive Exam (subset of documents related questions): This course was a new prep for the instructor, and that certainly may have contributed to the outcome. Additionally, the instructor has attempted to create a new exam, which is disconnected with the set of drawings that may soon be archived. At the same time, the instructor worked to raise the level of rigor in this course. As such, a new, harder exam will certainly create need for refinement of that assessment method, the questions, and the instruction. Finally, the instructor feels strongly that many students have come into this course unprepared for the rigors expected of a college sophomore.

Action Items:

CON 265, January 2022 two-year review: No action was made in the Fall 2021 semester. Targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

CON 351/353, January 2022 two-year review: Assessment tool and targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets. The Site Logistics Plan assignment was first used for SLO 7 assessment in Spring 2020 when targets were not met but student performance improved starting Fall 2020.

SLO₈

Analyze Methods, Materials, and Equipment Used to Construct Projects

This SLO is assessed with three direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

S	LO 8	Analyze methods,	materials, and equipn	nent used to construct projects	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
	CON 151	Construction Materials and Methods	Concrete Failures Assignment	80% of students will earn 70% or higher	90.5%	81.0%	92.38%	93.40%
DA	CON 251	Materials Testing and Processing	Materials - Concrete Slump & Compression Test Lab	80% of students will earn 80% or higher	93.4%	95.4%	87.63%	96.04%
17.4	CON 371	Mechanical and Plumbing Systems	Plans & Specification Assignment	80% of students will earn 80% or higher	82.2%	93.3%	88.45%	76.58%
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	96.6%	96.5%	94.4%	95.3%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	85.2%	100.0%	100.0%	100.0%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 371, Fall 2021, Plan and Specifications Assignment: Many students missed class were not afforded content knowledge required for this assignment.

Action Items:

CON 151, January 2022 two-year review: SLO assessment tools were reviewed in the January 2022 two-year review meeting and it was decided to use new assignment (Concrete Forensics Scenario) instead of Concrete Failures Assignment to assess SLO 8. Target for this assignment will be determined based on the students' performance in Spring 2022 since this is the first time this new assignment will be used for assessing SLO 8 in CON 151.

CON 251, January 2022 two-year review: SLO assessment tools were reviewed in the January 2022 two-year review meeting and it was decided to change the language of the assignment but assignment is still

assessing knowledge/understanding of the same content. This assignment is the most construction material related. Additionally, it was decided to change targets for "Materials - Concrete Slump & Compression Test Lab Report" from "80% of students will earn 80% or higher" to "85% of students will earn 80% or higher", effective Spring 2022.

SLO₉

Understand the Role of the Construction Manager as a Member of Different Multi-Disciplinary Project Teams

This SLO is assessed with one direct assessment (DA) measure and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

S	LO 9		le of the construction niciplinary project teams	nanager as a member of	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
DA	CON 465	Construction Management Professional Practice	Contract Type Proposal	80% of students will earn 80% or higher	68.4%	77.8%	87.6%	80.69%
IA	Senior Stu	ident Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	96.6%	98.2%	97.2%	97.7%
IA.	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	92.9%	100.0%	100.0%	100.0%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 465, Spring 2020, Contract Type Proposal: In lecture the instructor briefly reviewed contracts with the students prior to the assignment but reading their papers, it seems as though they don't have a firm grasp on the differences in risk vs. reward, amongst the differing parties in the fixed, GMP and cost + contract scenarios. Given this info, the instructor believes he would need to allocate more lecture time to this subject if we are going to meet the SLO goals and or lower expectations of students meeting the goals.

CON 465, Fall 2020, Contract Type Proposal: Several students put minimal effort into the assignment and did not receive a passing grade.

Action Items:

CON 465, January 2022 two-year review: No action was made in the Spring 2020 and Fall 2020 semesters. The assessment tool was used for the first time in Spring 2020, while in Fall 2020, actual performance was 2.2% below the expected target (80%). Targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

CON 101, January 2022 two-year review: In the January 2022 two-year review meeting, instructors of CON 101 agreed to add SLO 9 in CON 101 and develop a new assignment to assess SLO 9 in Spring 2022.

Apply Electronic-based Technology to Manage the Construction Process

This SLO is assessed with three direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

SL	.0 10	Apply electronic-b	ased technology to ma	anage the construction process	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fali	Spring	Fall
	CON 131	Graphic Communications for Construction	Revit Project 1 (AutoCAD Draw Assignment only in SP20 due to COVID)	70% of students will earn 85% or higher	89.1%	85.4%	91.69%	72.34%
DA	CON 365	Construction Estimating	Lab Exercise #3 - On-screen takeoff exercise	80% of students will earn 80% or higher	90.8%	95.7%	86.62%	79.06%
	CON 461	Construction Scheduling	Lab Assignment (Asta or Microsoft Project)	80% of students will earn 80% or higher	87.6%	91.1%	89.53%	100.00%
2000	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	98.3%	96.5%	91.7%	87.2%
IA	Emplayer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	96.6%	100.0%	100.0%	94.1%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 365, Fall 2021, Lab Exercise #3, On-screen takeoff exercise: The instructor believes we are seeing a significant disengagement of students from their coursework. And since this is a lab course that requires their in-person attendance, students are not used to this attendance requirement.

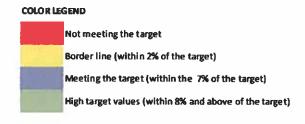
Action Items:

CON 365, January 2022 two-year review: No action was made in Fall 2021, targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets. The target was not met only in Fall 2021 and its actual value was within 1%.

Apply Basic Surveying Techniques for Construction Layout and Control

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (DA) measures as shown in the table below. The table shows two-year data.

SI	.0 11	Apply basic surveying	ng techniques for cons	truction layout and control	2020	2020	2021	2021
Туре	Cour	rse (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
DA	CON 261/253	Construction Surveying / Surveying and Construction Layout	Field Final Exam (full exam) (Assessment changed to Traverse Computation Assignment for FA20 only due to move to online instruction for COVID-19)	75% of students will earn 80% or higher	81.3%	70.0%	93.79%	97.22%
	CON 351/353	Construction Field Management / Field Management for Construction	New assignment to be implemented in CON353 in SP22	TBD	New ass	_	o be impli 53 in SP22	
	Senior Stu	ident Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	64.4%	76.3%	65.3%	69.0%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	77.8%	94.7%	100.0%	92.9%



Rationale for targets not met:

CON 261/253, Fall 2020, Assessment changed to Traverse Computation Assignment for FA20 only due to move to online instruction for COVID-19. Result is for hardest lab, and not field final exam that could not be administered due to COVID pandemic.

Action Items:

CON 261/253, January 2022 two-year review: The assessment tools were reviewed in the January 2022 two-year review meeting. It was decided to assess SLO 11 in CON 253 in Fall 2022 using two new

assessment tools: 1) a new assessment tool instead of the Final Field Exam, and 2) an additional assessment tool.

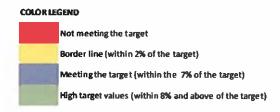
CON 353, January 2022 two-year review: SLO 11 assessment process/tools were reviewed during the January 2022 two-year review meeting and it was decided to develop a new assignment (Layout Lab Quiz) to assess SLO 11 in CON 353, effective Spring 2022.

Indirect Assessment, Semiannual Review in October 2021: Senior Exit Survey data did not meet the expected targets. The reason for this might be that students preferred more building construction-oriented surveying course. We are going to continue monitoring the data. For the Employer Survey, the target was not met in Spring 2020, when we assessed it for the first time. However, the actual values were at 77.8%, that is, within 3% of target. After Spring 2020, we noticed upward trends of the values.

Understand Different Methods of Project Delivery and the Roles and Responsibilities of All Constituencies Involved in the Design and Construction Process

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

SI	.0 12	The second second	all constituencies invol	delivery and the roles and ved'in the design and	2020	2020	2021	2021
Туре	Cour	rse (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
	CON 101	Introduction to Construction Management	Final Exam (subset of delivery related questions)	70% of students will earn 80% or higher	69.9%	72.0%	75.0%	83.27%
DA	CON 367	Construction Contracts/Project Administration	Post-Case Study Analysis	75% of students will earn 80% or higher	98.2%	100.0%	97.9%	95.24%
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	98.3%	99.1%	98.6%	98.8%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	72.0%	100.0%	100.0%	100.0%



Rationale for targets not met:

CON 101, Spring 2020, Final Exam (subset of delivery related questions): Topic covered in first weeks of semester, assessed at end of semester. Exam review was not well attended since moving to online format.

Action Items:

CON 101, January 2022 two-year review: No action was made in Spring 2020 semester. The actual values were slightly below the expected values in Spring 2020 and above the expected values in the following semesters indicating improvement. Assessment tool and targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same assessment tool and targets.

Indirect Assessment, Semiannual Review in October 2021: Senior Exit Survey data meet the expected targets. There are no concerns, and thus, no action items at this time. For the Employer Survey, the target was not met in Spring 2020 when we assessed it for the first time, but after that we noticed upward trends of the values.

Understand Construction Risk Management

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

SL	.0 13	Understand constr	uction risk managemer	it	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
DA	CON 317	Safety Management	Safety Risk Assessment/Job Hazard Analysis (JHA)	80% of students will earn 80% or higher	95.4%	93.4%	83.5%	76.01%
DA	CON 462	Financial Management for Construction	Final Exam (risk questions)	80% of students will earn 80% or higher	94.4%	85.9%	76.56%	90.06%
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	100.0%	95.6%	90.3%	96.5%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	69.2%	95.5%	93.8%	100.0%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 462, Spring 2021, Final Exam (risk questions): The lectures on Risk were delivered asynchronous, near the end of the semester, post spring break. This format, and the COVID conditions were not conducive to effective teaching and learning.

CON 317, Fall 2021, Safety Risk Assessment/Hazard Analysis (JHA): Poor attendance and engagement.

Action Items:

CON 317, January 2022 two-year review: No action was made in Fall 2021 semester. The actual values were 4% below the targets only in Fall 2021. The targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

CON 462, January 2022 two-year review: No action was made in Spring 2021 semester. The actual values were 3.5% below the targets only in Spring 2021. The targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

Indirect Assessment, Semiannual Review in October 2021: Senior Exit Survey data meet the expected targets. There are no concerns, and thus, no action items at this time. For the Employer Survey the target was not met in Spring 2020 when we assessed it for the first time, but after that we noticed upward trends of the values.

Understand Construction Accounting and Cost Control

This SLO is assessed with one direct assessment (DA) measure and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

SL	0 14	Understand constr	uction accounting and	cost control	2020	2020	2021	2021
Туре	Cour	se (OA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
DA	CON 462	Financial Management for Construction	Final Exam (accounting and EVA questions)	80% of students will earn 80% or higher	88.8%	84.0%	76.6%	86.08%
	Senior Stu	ident Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	93.2%	86.8%	80.6%	88.2%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	59 3%	91.3%	100.0%	92.9%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 462, Spring 2021, Final Exam (accounting and EVA questions): The lectures on accounting were delivered in the first few weeks of the semester in an asynchronous format. The instructor does not believe that this format is effective for engaging students who are accustomed to in-person learning.

Action Items:

CON 462, January 2022 two-year review: No action was made in Spring 2021 semester. The actual values were 3.5% below the targets only in Spring 2021. The targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

Indirect Assessment, Semiannual Review in October 2021: Senior Exit Survey data meet the expected targets. There are no concerns, and thus, no action items at this time. For the Employer Survey, the target was not met in Spring 2020 when we assessed it for the first time, but after that we noticed upward trends of the values.

Understand Construction Quality Assurance and Control

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

SL	0 15	Understand constru	ction quality assurance	e and control	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
1000	CON 371	Mechanical and Plumbing Systems	Final Exam (QC Testing Questions)	80% of students will earn 80% or higher	89.5%	100.0%	91.1%	69.97%
DA	CON 469	Soil Mechanics for Construction	Lab: Sand Cone Test	80% of students will earn 80% or higher	Missing data, COVID, and the faculty retired	82.8%	89.13%	98.61%
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	96.6%	93.9%	91.5%	97.7%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	84.6%	100 0%	100.0%	92.9%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 371, Fall 2021 (QC Testing Questions): Six students failed to turn in Assignment.

Action Items:

CON 371, January 2022 two-year review: SLO assessment tools were reviewed in the January 2022 two-year review meeting and it was decided to use new assignment (Plumbing Systems Quality Control assignment) instead of Final Exam (QC testing questions) to assess SLO 15 starting Spring 2022. Regarding Fall 2021 data that were below targets, no action was made in Fall 2021 semester. The targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

CON 469, January 2022 two-year review: Targets were reviewed in the January 2022 two-year review meeting and it was decided that targets for SLO 15 (Lab: Sand Cone Test) would be changed to "80% of

students will earn 85% or higher" instead of "80% of students will earn 80% or higher". The new target is effective Spring 2022.

CON 251, January 2022 two-year review: Assessment of SLO 15 was evaluated during 2022 two-year review meetings and it was decided to assess SLO 15 in CON 251, too. The existing "Materials - Concrete Slump & Compression Test Lab Report" assignment will be used to assess SLO 15 starting Spring 2022. Target for this assignment will be determined based on the students' performance in Spring 2022 since this is the first time the assignment will be used for assessing SLO 15 in CON 251.

Understand Construction Project Control Processes

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

SL	.0 16	Understand constr	uction project control	processes	2020 2020 2021		2021	
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
DA	CON 461	Construction Scheduling	Schedule Update & Project Controls Assignment	80% of students will earn 80% or higher	81.1%	67.7%	75.71%	75.33%
UA	CON 462	Financial Management for Construction	Final Exam (EVA questions)	80% of students will earn 80% or higher	84.3%	92.1%	77.81%	90.77%
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	96.6%	97.3%	93.0%	95.3%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	83.3%	100.0%	100.0%	100.0%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 461, Fall 2020, Schedule Update & Project Controls Assignment: COVID. Difficult to teach updating in a shortened in-person class when only 60% of the students attend in person.

CON 461, Spring 2021, Schedule Update & Project Controls Assignment: Some students did not complete the Asta portion of the assignment, which is worth 20% of this assignment meaning the best they can score then is an 80%.

CON 462, Spring 2021, Final Exam (EVA questions): The instructor believes that this is an anomaly. He has to attribute this poor performance to the teaching and learning conditions of COVID.

CON 461, Fall 2021, Schedule Update & Project Controls Assignment: COVID and hybrid delivery of the course.

Action Items:

CON 461, January 2022 two-year review: No action was made in Fall 2020, Spring 2021, and Fall 2021 semesters. The targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

CON 462, January 2022 two-year review: No action was made in Spring 2021 semester. The actual values were 2% below the targets only in Spring 2021. The targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

Understand the Legal Implications of Contract, Common, and Regulatory Law to Manage a Construction Project

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

SL	.0 17		gal implications of cont construction project	ract, common, and regulatory	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
DA	CON 317	Safety Management	OSHA Regulatory Law Quiz	80% of students will earn 90% or higher (Fall 2018-Fall 2019) 80% of students will earn 80% or higher (since Spring 2020)	91.7%	91.5%	78.25%	76.96%
	CON 367	Construction Contracts/Project Administration	AIA Contracts Homework Assignment	85% of students will earn 85% or higher	92.6%	94.6%	98.0%	73.929
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	94.9%	93.0%	93.1%	87.2%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	61.5%	85.0%	93.3%	92.9%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 317, Spring 2021, OSHA Regulatory Law Quiz: Just a very challenging semester for student engagement. Poor attendance, poor participation, generally there were more students who struggled with the material, even though material delivery had been proven in prior semester, even with Covid requirements for hybrid delivery.

CON 317, Fall 2021, OSHA Regulatory Law Quiz: Poor attendance and engagement.

CON 367, Fall 2021, AIA Contracts Homework Assignment: A few students missed this assignment and a few did not complete some parts.

Action Items:

CON 317, January 2022 two-year review: No action was made in Spring 2021, and Fall 2021 semesters since the actual values were 2-3% below the targets. The targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

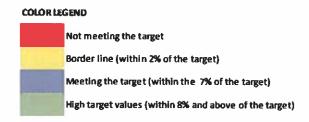
CON 367, January 2022 two-year review: No action was made in Fall 2021 semester since the actual values were below the targets only in Fall 2021. The targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

Indirect Assessment, Semiannual Review in October 2021: Senior Exit Survey data meet the expected targets. There are no concerns, and thus, no action items at this time. For the Employer Survey, the target was not met in Spring 2020 when we assessed it for the first time, but after that we noticed upward trends of the values.

Understand the Basic Principles of Sustainable Construction

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

SL	0 18	Understand the bas	ic principles of sustain	able construction	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
	CON 101	Introduction to Construction Management	Sustainability Quiz (full quiz)	70% of students will earn 80% or higher	89.7%	92.6%	96.0%	96.85%
DA	CON 371	Mechanical and Plumbing Systems	Sustainability assignment	80% of students will earn 80% or higher	-75.1%	Not assessed - new faculty and COVID.	91.9%	98.96%
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	84.7%	86.6%	87.5%	83.5%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	82.6%	94.7%	100.0%	100.0%



Rationale for targets not met:

CON 371, Spring 2020, Sustainability Assignment: New assignment and online format did not help the topic and students understanding how important it is and will be in the future.

Action Items:

CON 371, January 2022 two-year review: No action was made in Spring 2020 semester since the actual values were below the targets only in Spring 2020 when the assignment was given for the first time. The targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets.

Understand the Basic Principles of Structural Behavior

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

SL	.0 19	Understand the bas	ic principles of structu	ral behavior	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
DA	CON 359/358	Structures I / Structural Systems for Construction	Exam 3	70% of students will earn 80% or higher	87.4%	69.7%	63.2%	82.76%
	CON 459/458	Structures II / Structural Systems for Construction	Exam 3	70% of students will earn 80% or higher	70.4%	96.6%	62.7%	73.36%
	Senior Stu	dent Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	100.0%	96.5%	93.1%	96.5%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	95.7%	100.0%	100.0%	100.0%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 359/358, Fall 2020, Exam 3: Long, hard exam.

CON 358, Spring 2021, Exam 3: Tests are very challenging

CON458, Spring 2021, Exam 3: Tests are very challenging

Action Items:

CON 359/358, January 2022 two-year review: No action was made in Fall 2020 and Spring 2021 semesters. Targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets. The target was not met in Spring 2021 while the actual values in Fall 2020 were 0.3% below the target.

CON 459/458, January 2022 two-year review: No action was made in Spring 2021 semester. Targets were reviewed in the January 2022 two-year review meeting and it was decided to keep the same targets. The target was not met only in Spring 2021.

Understand the Basic Principles of Mechanical, Electrical, and Piping Systems

This SLO is assessed with two direct assessment (DA) measures and two indirect assessment (IA) measures as shown in the table below. The table shows two-year data.

SL	0 20	Understand the bas	ic principles of mecha	nical, electrical, and piping	2020	2020	2021	2021
Туре	Cour	se (DA) or Survey (IA)	Assessment Tool	Target (Performance Criteria)	Spring	Fall	Spring	Fall
DA	CON 360	Electrical Systems in Construction	Exam 1	80% of students will earn 80% or higher	92.8%	100.0%	81.5%	82.56%
DA	CON 371	Mechanical and Plumbing Systems	Final Exam	80% of students will earn 80% or higher	51.9%	79.5%	59.78%	44.61%
	Senior Stu	ident Exit Survey	Question on how students feel prepared for this SLO	80% of students thought they were moderately, very or extremely prepared	83.1%	83.3%	79.2%	61.6%
IA	Employer	Survey	Question on how employer perceive students being prepared for this SLO	80% of the employers thought students they hired in last two years were moderately, very or extremely prepared	68.0%	85.0%	73.3%	100.0%

Not meeting the target Border line (within 2% of the target) Meeting the target (within the 7% of the target) High target values (within 8% and above of the target)

Rationale for targets not met:

CON 371, Spring 2020, Final Exam: Midterm was taken days before COVID-19 turn everything upside down, so instructor thinks students were not preparing for the exam well due to the dynamic and uncertain situation. Also, the final exam was taken online, which was a different situation for a final that students had to deal with, which impacted their performance.

CON 371, Fall 2020, Final Exam: First time faculty teaching the course.

CON 371, Spring 2021, Final Exam: Due to pandemic, classes were online which resulted in a lack of focus and comprehension of the material by students.

CON 371, Fall 2021, Final Exam: Poor class attendance by many students resulted in missed class lectures during semester.

Action Items:

CON 371, January 2022 two-year review: Targets were reviewed in the January 2022 two-year review meeting and it was decided that targets for SLO 20 (Final Exam) would be changed to "75% of students will earn 70% or higher" instead of "80% of students will earn 80% or higher". We were not getting accurate reflection if students were not caring about final exam score. The new target is effective Spring 2022.

Indirect Assessment, Semiannual Review in October 2021: Senior Exit Survey data did not meet the expected targets in Spring 2021 (but the actual value was within 1% of the target) and in Fall 2021. We are going to continue monitoring this course. For the Employer Survey the target was not met in Spring 2020 and Spring 2021. Comments of the Assessment Committee: We struggle a lot with covering Mechanical class, we rotate instructors a lot. We are going to pay a lot of attention to this course.